KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD

Budget Workshop

Wednesday, March 24, 2021 at 8:30 AM

Happy State Bank Expo Center

Hill Country Youth Event Center

3785 TX HWY 27,

Kerrville, Texas 78028

MEMBERS PRESENT:

Mark Mosier, President

Scott Schellhase

Trey Atkission (via Conference Call)

Stephen Schmerbeck (via Conference Call)

MEMBERS ABSENT

Jim Mans

AIRPORT BOARD STAFF PRESENT:

Mary Rohrer, Airport Manager

Carole Dungan, Executive Assistant

VISITORS:

Commissioner Tom Moser

Commissioner Jonathan Letz

EA Hoppe, Deputy City Manager

Debbie Anders

CALL TO ORDER

As this is a Workshop to discuss the FY 2022 Airport Board Budget the meeting was very informal. President Mark Mosier welcomed everyone and thanked them for coming then he turned the meeting over to Airport Manager Mary Rohrer.

Mary went over the Operational Budget (see exhibit 1).

Commissioner Letz mentioned that a salary study had been done by the county to see how the pay for county employees ranks among similar county. He thought that the Board might like to review that.

Time was spent going over the Capital Requests that the Airport Board are making in this budget (see page 5 of Airport Budget).

No action taken

The Workshop adjourned at 9:09 am.

AGENDA
BUDGET WORKSHOP OF THE
KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD
MARCH 24, 2020 at 8:30 AM
HAPPY STATE BANK EXPO CENTER
HILL COUNTRY YOUTH EVENT CENTER
3785 TX HWY 27, KERRVILLE, TEXAS

THIS NOTICE IS POSTED PURSUANT TO THE TEXAS OPEN MEETINGS ACT. (TITLE 5, CHAPTER 551, GOVERNMENT CODE AND TITLE 5, CHAPTER 552, GOVERNMENT CODE.)

The Kerrville/Kerr County Joint Airport Board may or may not have a quorum at a budget workshop for "Joint Airport FY 2022 Budget" at 8:30 A.M., Wednesday March 24, 2021 in the classroom at the Happy State Bank Expo Center, Hill Country Youth Event Center, 3785 TX Highway 27, Kerrville, TX 78028.

AIRPORT BOARD AGENDA- BUDGET WORKSHOP MEETING DATE: March 24, 2021

FROM:

Mary Rohrer

SUBJECT:

Proposed FY 2022 Airport Operations and Capital Budget

Attached is the proposed Airport budget (labeled Version E) for the period from October 1, 2021 to September 30, 2020.

- 1. Operations budget
 - a. Revenue exceeds expenses.
 - b. Revenue increase of \$22,800 from CPI on existing leases and fuel flow fees.
 - c. Expenses include:
 - i. Payroll increase of 2% and 'best' estimate of insurance/benefits increases, totaling \$7,800
 - ii. Increase in Line 800-202 Buildings and Structures Repairs to \$70,000. This includes:
 - 1. Repairs to Paint hangar roof (second phase) \$35,000
 - 2. Terminal repairs- restroom and common area \$25,000
 - 3. Ongoing repairs at hangars and terminal \$10,000
 - iii. Increase in Line 800-205 Airside Maintenance to \$15,000
 - 1. Transfer of recurring expense of airside requirements from RAMP to Ops budget
 - a. AWOS maintenance contract and
 - b. SWPPP inspections
 - iv. Other Expenses increase/decrease, no reserve, net decrease \$30,012
 - v. Line 800-512 Contingency \$1450
 - vi. Total Increase in spending \$22,710
- 2. Capital Requests- Refer to Page 5
 - a. RAMP-\$50,000 From City/County, \$50,000 from TxDOT
 - b. TxDOT Statewide Pavement Maintenance-\$180,000 from City/County, \$1.6m from **TxDOT**
 - c. Master Plan update-\$300,000 from City/County
 - d. Crosswind Runway Overlay-\$350,000 from City/County

Description	Tota	1	City		Coun	ty	TXDOT	
RAMP	\$	100,000	\$	25,000	\$	25,000	\$	50,000
Pavement Maintenance	\$	1,800,000	\$	90,000	\$	90,000	\$	1,620,000
Master Plan	\$	300,000	\$	150,000	\$	150,000	\$	_
Crosswind Runway overlay	\$	350,000	\$	175,000	\$	175,000	\$	-
TOTALS	\$	2,550,000	\$	440,000	\$	440,000	\$	1,670,000
Share of expenses				17%		17%		65%



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	BUDGET F	BUDGET FOR FY 2021-2022	1022				
Version E							
3/24/2021		2018	2019	2020	2021	PROPOSED	REVIEW
		Actual	Actual	Actual	Budget	BUDGET	NOTES
47.AIRPORT							
INTERGOVERNMENTAL REVENUE	Territoria del como d						
47-300-602 KERR COUNTY		0	0	-		0	
47-300-603 KERRVILLE	The state of the s	0	0	,	0	0	

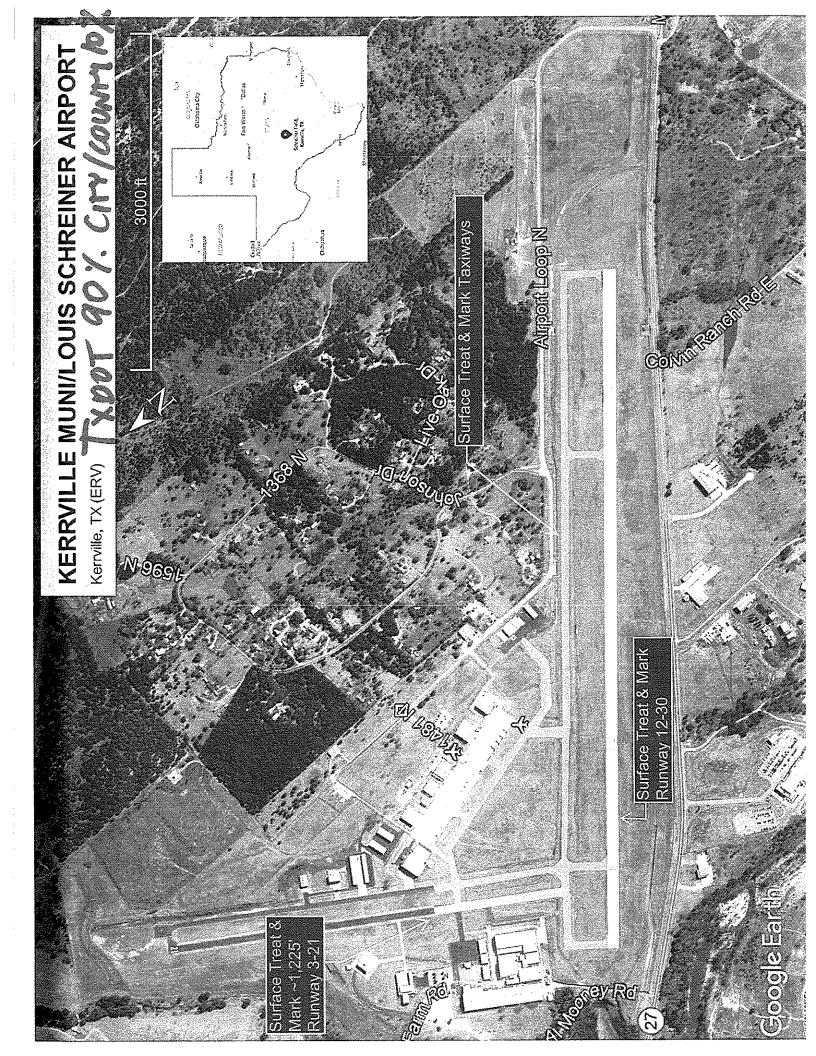
TOTAL INTERGOVERNMENTAL REVENUE	NUE	0	0	•		0	
LEASE/RENTAL INCOME							
47-325-301 AIRPORT LAND LEASES	S	154,473	157,893	187,773	40,200	40,600	CPI \$400
47-325-401 AIRPORT LAND AND STRUCTURES	TRUCTURES				142,000	142,000	
47-325-601 1815 AIRPORT LOOP HANGAR and OFFICES	ANGAR and OFFICES	69,469	73,718	98,814	000'26	98,000	CPI \$1000
47-325-602 TERMINAL LEASES		12,797	12,501	15,252	13,000	15,300	10% vacancy
47-325-603 T-HANGAR LEASES		117,851	118,293	123,614	126,000	126,000	
47-325-604 VEHICLE RENTAL SURCHARGE	CHARGE	3,447	4,017	2,827	3,000	3,000	***************************************
47-325-605 T-HANGAR STORAGE FACILITY LEASES	FACILITY LEASES	2,200	2,167	2,595	1,300	2,000	\$700
47-325-625 PARKING LOT LEASES		4,675	5,668	4,659	5000	3,400	-1600
TOTAL LEASE/RENTAL INCOME		364,912	374,257	435,534	427,500	430,300	2,800
FUEL SALES - AVIATION							
47-350-601 FUEL FLOWAGE FEES		33,439	38,462	40,060	20,000	40,000	\$20,000
		0					,
TOTAL FUEL SALES		33,439	38,462	40,060	20,000	40,000	20,000
Rental income and fees	Së	398,351	412,719	475,594	447,500	470,300	•
(0)							
47-370-260 SURPLUS PROPERTY SALE	SALE		2,000				
47-370-975 INSURANCE PROCEEDS	St		165,359	132,155	67,480		
47-370-980 APPROPRIATED FUND BALANCE	BALANCE						
47-375-601 MISSCELLANEOUS		2,500	890				
INTEREST INCOME							
47-380-601 INTEREST INCOME		329	498	286			-
TOTAL INTEREST & PROCEEDS		2,829	168,747	132,441	67,480		
47-390-610 TRANSFER IN		0	0				
TOTAL TRANSFER IN		0					22,800
*** TOTAL REVENUES ***		401,180	746,825	740,190	514,980	470,300	Total Revenue +\$22,800

Properties Pro		KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD	NTY JOINT A	RPORT BO	4RD			
Actual Actual Actual Actual Budget BUDGET PROPOSED PROPOSED		BUDGET F	OR FY 2021-2	2022				
Actival Acti								
The Part			2018	2019	2,020	2021	PROPOSED	REVIEW
Alta Paris Alt	Expenses		Actual	Actual	Actual	Budget	BUDGET	NOTES
AMERICATION Section 88,280 88,280 88,280 99,290 25,610 or 50,819 & 8,810 25,810<	47-AIRPORT							
AIRPORTINGE B8,846 88.240 88.640 9.000 AIRPORTINAMICE STAFF 25,650 28,650	SALARIES &	BENEFITS						2% increase for Salary & Benefits
OFFICE ENERONNEE 28,630 28,630 28,630 27,364 37,564 37,564 37,564 38,577 38400 38,000 37,000 <t< td=""><td>47-700-101</td><td>AIRPORT MANAGER</td><td>98,546</td><td>82068</td><td>88,230</td><td>88400</td><td>90200</td><td></td></t<>	47-700-101	AIRPORT MANAGER	98,546	82068	88,230	88400	90200	
AMENICHE MAINTENANCE STAFF 38,000 37,264 38,677 38400 32000 0.0765 0	47-700-102	OFFICE PERSONNEL	26,630	28857	27,369	31162	31800	
PICAL T1,736 11301 11,756 12113 0,0765 PICA GROUP INSURANCE 14,346 16035 11,248 2,000 37,000 9K per employee RETIREMENT 20,982 18653 20,212 21234 22600 14% of salary BASIC INSURANCE 1,437 26 1,622 1300 220 14% of salary SALARIES & BENEFITS 210,868 1,622 1300 200 2200 14% of salary SALARIES & BENEFITS 210,868 1487 202 20,902 2200 14% of salary SALARIES & BENEFITS 210,868 1487 204 200 2200 3200 SALARIES & BENEFITS 210,868 1478 2244 200 2249 4000 4000 4000 SALARIES & BENEFITS 21,701 200 2244 200 2200 224,700 2000 224,700 2000 224,700 2000 224,700 2000 224,700 2000 2244 2000 2	47-700-104	AIRPORT MAINTENANCE STAFF	36,000	37264	38,577	38400	39200	
FICA IT.208 11301 11,756 12113 12400 0,0763 GRODIO BINGHANCE 14,346 13603 17,234 22000 14% of railary WORRAMANYS COMP 1,436 16625 17,234 22600 14% of railary BARSIC INSURANCE 1,47 1,47 20,212 21,234 22600 14% of railary BARSIC INSURANCE 1,17 1,67 85.6 1,602 1500 14% of railary BARSIC INSURANCE 1,17 1,67 26,135 21,609 2500 14% of railary BARSIC INSURANCE 1,17 1,67 26,135 27,60 2000 14% of railary PROFICE SUPPLIES AND EQUIPMENT 1,603 187,61 2,04 200 200 224,700 200 200 SMALL TOOLS AND EQUIPMENT 1,603 1664 2,244 200 200 200 200 24,14 200 200 200 200 200 200 200 200 200 200 200 <t< td=""><td>47-700-205</td><td>OVERTIME</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	47-700-205	OVERTIME						
CROUGH INSURANCE 14,346 16036 17,248 24000 27000 9K per employee RETIFERATION STATES A EMPRITES 1407 6856 20,217 1202 1300 148 of salary BANCHRAMATE COMP 1,407 6856 20,72 130 200 148 of salary SAARIES & BENEFITS 1,17 12 131 200 200 148 of salary SAARIES & BENEFITS 2,10,886 19,546 2057 4000 200 1400 1400 CHOCK SANDE CAUPMENT 1,683 1876 2,247 4000 4000 4000 140	47-700-201	FICA	12,738	11301	11,756	12113	12400	0.0765
RETIREMENT 20.9862 19853 20.212 21234 22600 14% of salary MVORIAGE & SELVETTS 1477 856 1,622 21234 22600 14% of salary SALARIES & BENEFITS 210,858 14,7 137 200 224,700 224,700 SALARIES & BENEFITS 210,858 193,461 205,125 216,809 224,700 224,700 PROFESSIONAL DEVELOPMENT 6,700 5336 3,247 4000 4000 224,700 SIMALL TOOLS AND EQUIPMENT 1,665 1876 2,484 2700 2000 2000 FUVEL JANDSCAPING 1,665 1543 5,344 6000 2000 2000 JANDSCAPING 1,024 3,250 8000 3000 3500 355k Paint Hing roof, 53k Termin MOSARING APPAREL 1,024 3,250 8000 37,500 355k Paint Hing roof, 53k Termin BUILDINGS AND STRUCTURES REPAIRS 453 2,436 8,000 37,500 355k Paint Hing roof, 53k Termin BUILDINGS AN	47-700-202	GROUP INSURANCE	14,348	16035	17,248	24000	27000	9K per employee
WORKGARANS COMP 1,487 866 1,602 1300 1300 BASIC INBURANCE 147 127 127 153 2500 2500 SALARIES & BENEFITS 21,0868 195,461 205,128 216,809 224,000 SALARIES & BENEFITS 21,0868 195,461 205,128 216,809 224,000 PROFICE SUPPLIES and ECUIPMENT 6,700 6,700 6,700 2324 4000 4000 OFFICE SUPPLIES and ECUIPMENT 2,861 1604 2,204 2000 2000 2000 SINALL TOOLS AND ECUIPMENT 2,861 1604 2,204 2000 2000 2000 INDIANGALISENVICES 1,605 1543 5,944 6000 7000 3000 INDIANGALISENVICES 1,005 1,605 15,64 6000 3760 7000 MCMING MOWING 30,000 30,000 37,500 37,500 37,600 37,600 BUILDINGS AND STRUCTURES MAINTENANCE 4,284 2947 6,396 5,000 </td <td>47-700-203</td> <td>RETIREMENT</td> <td>20,982</td> <td>18953</td> <td>20,212</td> <td>21234</td> <td>22600</td> <td>14% of salary</td>	47-700-203	RETIREMENT	20,982	18953	20,212	21234	22600	14% of salary
117 127 131 200	47-700-204	WORKMAN'S COMP	1,497	856	1,602	1300	1300	
California Cal	47-700-206	BASIC INSURANCE	117	127	131	200	200	
PROFESSIONAL DEVELOPMENT 6,700 5335 3,247 4000 4000 4000 OFFICE SUPPLIES and EQUIPMENT 1,603 1876 2,484 2700 2700 2700 SIMALL TOOLS AND EQUIPMENT 2,811 1604 2,204 2000 2000 2000 FUEL JANITORIAL SERVICES 1,605 1543 5,944 6000 7000 2000 LANDSCAPING 96 1576 3,250 8000 8000 7000 8000 WEARING APPAREL 1,024 940 520 1000 7000 535k Paint Hing roof, \$25k Terming Andersing Annual Annua	SUBTOTAL S	ALARIES & BENEFITS	210,858	195,461	205,125	216,809	224,700	(400 per
PROFICE SIGNAL DEVELOPMENT 6,700 6335 3,247 4000 4000 OFFICE SUPPLIES and EQUIPMENT 1,603 1876 2,244 2700 2700 2700 SMALL TOOLS AND EQUIPMENT 2,841 1604 2,244 2000 2000 2000 FUEL JANITORIAL SERVICES 1,605 1,543 6,944 6000 3000 3000 JANITORIAL SERVICES 1,605 1,605 1,700 3000 3000 3000 JANITORIAL SERVICES 1,605 1,605 1,700 3000 3000 3000 WEARING APPAREL 1,024 3,260 8000 37,600 37,600 37,600 MOWING WEARING APPAREL 1,024 340 37,600 37,600 37,600 37,600 33,800 460 37,600 33,800 460 47,700 3000 47,700 37,600 37,600 47,700 47,700 37,600 47,700 47,700 47,700 47,700 47,700 47,700 47,700	EXPENSES							
OFFICE SUPPLIES and EQUIPMENT 1,603 1876 2,484 2700 2700 SMALL TOOLS AND EQUIPMENT 2,861 1,604 2,004 2,000 2000 2000 PULE 1,605 1,605 1,604 3,204 6000 7000 8000 MANTORIAL SERVICES 1,604 1,604 1,604 1,604 940 520 1000 1000 1000 MADINOSCAPING WEARING APPAREL 1,024 940 520 1000 <td>47-800-008</td> <td>PROFESSIONAL DEVELOPMENT</td> <td>6,700</td> <td>5335</td> <td>3,247</td> <td>4000</td> <td>4000</td> <td></td>	47-800-008	PROFESSIONAL DEVELOPMENT	6,700	5335	3,247	4000	4000	
OFFICE SUPPLIES and EQUIPMENT 1,603 1876 2,444 2700 2700 SMALL TOOLS AND EQUIPMENT 2,851 1604 2,204 2000 2000 FUEL 2,414 3012 1,700 3000 7000 JANITORIAL SERVICES 1,605 1,605 1,700 3000 7000 JANITORIAL SERVICES 1,024 3,250 8000 7000 8000 JANITORIAL SERVICES 1,024 30,000 37,500 1000 1000 WEARING APPAREL 1,024 940 520 1000 1000 1000 MOVING MOVING 30,000 37,500 37,500 37,500 37,500 1000 BUILDINGS AND STRUCTURES REPAIRS 453 9629 35,000 36,000 15000 15000 VEHICLE MAINTENANCE 2,000 2599 2,600 15000 15000 15000 AIRSIDE MAINTENANCE 4,284 2947 6,399 5000 15000 160,700 150,700	SUPPLIES							
SIMALL TOOLS AND EQUIPMENT 2,851 1604 2,204 2000 2000 2000 FUEL JANITORIAL SERVICES 1,605 1,506 1,504 6000 7000 7000 LANDSCAPING 96 1,605 1,606 1,606 1,606 1,600 7000 7000 WEARING APPAREL 1,024 940 520 1,000	47-800-101	OFFICE SUPPLIES and EQUIPMENT	1,603	1876	2,484	2700	2700	
FUEL 3012 1,700 3000 3000 3000 JANITORIAL SERVICES 1,605 1543 5,944 6000 7000 7000 LANDSCAPING 96 1576 3,250 8000 8000 7000 WEARING APPAREL 1,024 940 520 1000 1000 1000 WEARING APPAREL 1,024 940 520 1000 37500 1000 1000 MOWING MOWING 30,000 37,500 37,500 37500 1000 1000 1000 BUILDINGS AND STRUCTURES REPAIRS 453 9529 2,726 9,000 9000 1500 <t< td=""><td>47-800-102</td><td>SMALL TOOLS AND EQUIPMENT</td><td>2,851</td><td>1604</td><td>2,204</td><td>2000</td><td>2000</td><td></td></t<>	47-800-102	SMALL TOOLS AND EQUIPMENT	2,851	1604	2,204	2000	2000	
JANITORIAL SERVICES 1,605 1565 1543 6,944 6000 7000 7000 LANDSCAPING 96 1576 3,256 8000 8000 1000 1000 WEARING APPAREL 1,024 940 520 1000 1000 1000 1000 MOWING MOWING 30,000 30,000 37,500 37500 37500 535k Paint Hng roof, 525k Terming BUILDINGS AND STRUCTURES REPAIRS 453 9529 7,750 35,000 7000 535k Paint Hng roof, 525k Terming BUILDINGS AND STRUCTURES MAINTENANCE 12,911 24,126 9,000 9000 5000 1500 VEHICLE MAINTENANCE 2,000 2,525 2,500 1500 1500 1500 1500 STORM DAMAGE REPAIRS 4,284 2,947 6,399 5,000 1500 1500 115,000 1500 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000	47-800-104	FUEL	2,414	3012	1,700	3000	3000	
LANDSCAPING 96 1576 3,250 8000 8000 1000 37500 37500 37500 37500 37500 37500 37500 1000 37500 37500 37500 37500 37500 100	47-800-105	JANITORIAL SERVICES	1,605	1543	5,944	0009	7000	
WEARING APPAREL 1,024 940 520 1000 1000 1000 MOWING MOWING 30,000 30,000 37,500 37500	47-800-110	LANDSCAPING	96	1576	3,250	8000	8000	
AOWING 30,000 37,500 37,500 37500 37500 37500 37500 37500 37500 37500 37500 37500 37500 37500 37500 37500 37500 37500 4284 36,29 36,29 36,000 37,000 37500 4284 36,29 24,726 9,000 9000 4200 4284 2947 6,399 5000 1500 Includes AWOS and AARC costs \$400 4284 2947 6,399 5000 1500 Includes AWOS and AARC costs \$400 150,655 1500 160,700 \$5 160,700 \$6,387 415,700 160,700 \$6,387 \$6,591 86,591 86,591 86,591 86,591 86,592 115,700 \$60,700 <th< td=""><td>47-800-112</td><td>WEARING APPAREL</td><td>1,024</td><td>940</td><td>520</td><td>1000</td><td>1000</td><td></td></th<>	47-800-112	WEARING APPAREL	1,024	940	520	1000	1000	
MOOWING 37,500 37,500 37,500 37,500 37,500 37,500 37,500 37,500 37,500 535k Paint Hng roof, \$25k Termin repairs BUILDINGS AND STRUCTURES MAINTENANCE 12,911 24,726 9,000 9000 repairs, \$10k Airport Repairs VEHICLE MAINTENANCE 2,000 2599 2,625 2,500 1500 includes AWOS and AARC costs \$ AIRSIDE MAINTENANCE 4,284 2947 6,399 5000 1500 includes AWOS and AARC costs \$ STORM DAMAGE REPAIRS 150,655 15,000 160,700 \$ 160,700 \$ - Prof Dev, Supplies, Repairs and Maint, Other 65,941 85,091 90,599 115,700 160,700 \$	MAINTENAN	30						
BUILDINGS AND STRUCTURES REPAIRS 453 9529 35,000 24,726 9,000 9000 repairs, \$10k Airport Repairs BUILDINGS AND STRUCTURES MAINTENANCE 12,911 24,726 9,000 9000 repairs, \$10k Airport Repairs VEHICLE MAINTENANCE 2,000 2599 2,626 2,500 1500 includes AWOS and AARC costs \$ AIRSIDE MAINTENANCE 4,284 2947 6,399 5000 1500 includes AWOS and AARC costs \$ STORM DAMAGE REPAIRS 150,655 115,700 160,700 \$ includes AWOS and AARC costs \$ - Prof Dev, Supplies, Repairs and Maint, Other 65,941 85,091 90,599 115,700 \$ 160,700 \$	47-800-200	MOWING	30,000	30,000	37,500	37500	37500	
BUILDINGS AND STRUCTURES MAINTENANCE 12,911 24130 24,726 9,000 9000 9000 VEHICLE MAINTENANCE 2,000 2599 2,625 2,500 1500 includes AWOS and AARC costs \$ AIRSIDE MAINTENANCE 4,284 2947 6,399 5000 includes AWOS and AARC costs \$ STORM DAMAGE REPAIRS 150,655 115,000 includes AWOS and AARC costs \$ - Prof Dev, Supplies, Repairs and Maint, Other 65,941 85,091 90,599 115,700 160,700 \$	47-800-201	BUILDINGS AND STRUCTURES REPAIRS	453	9529		35,000	70000	\$35k Paint Hng roof, \$25k Termin repairs, \$10k Airport Repairs
VEHICLE MAINTENANCE 2,000 2599 2,626 2,500 1500 includes AWOS and AARC costs \$ AIRSIDE MAINTENANCE 4,284 2947 6,399 5000 15000 includes AWOS and AARC costs \$ STORM DAMAGE REPAIRS 150,655 150,655 115,700 160,700 \$	47-800-202	BUILDINGS AND STRUCTURES MAINTENANCE	12,911	24130	24,726	9,000	9000	
AIRSIDE MAINTENANCE 4,284 2947 6,399 5000 15000 includes AWOS and AARC costs \$ STORM DAMAGE REPAIRS 150,655 150,655 Insurance Repair NOT in SUBTOT - Prof Dev, Supplies, Repairs and Maint, Other 65,941 85,091 90,599 115,700 \$	47-800-203	VEHICLE MAINTENANCE	2,000	2599	2,625	2,500	1500	
STORM DAMAGE REPAIRS 150,655 150,655 Insurance Repair NOT in SUBTOT - Prof Dev, Supplies, Repairs and Maint, Other 65,941 85,091 90,599 115,700 160,700 \$	47-800-205	AIRSIDE MAINTENANCE	4,284	2947	6,399	5000	15000	includes AWOS and AARC costs \$10k
65,941 85,091 90,599 115,700 160,700 \$	47-800-215	STORM DAMAGE REPAIRS			150,655			Insurance Repair NOT in SUBTOTAL
	SUBTOTAL-	Prof Dev, Supplies, Repairs and Maint, Other	65,941	85,091	665'06	115,700	160,700	45,000
		A ANALYSIA AND ANA						

Page		KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD	UNTY JOINT A	RPORT BOA	RD			
CONTINUERIOR 2016 2016 2020 2021 REVIDED PRODERTY WISURANCE (COUNTY) Actual Budget BUDGET NOTES PRODERTY WISURANCE (COUNTY) 761 6108 11,677 15000 1000 1000 OFFICE EQUIPMENT RENTAL 2223 1637 2,460 2500 2100 1000 MARKERIOS 5690 6890 6400 6000 6000 6000 PROCESSIONAL SERVICES 1637 1,677 2200 15000 6000 MATIER & SEWER 1586 1,677 2200 15000 6000 LOGIA MARIER 1586 1,677 2200 15000 6000 LOGIA MARIER 1587 1,677 2200 15000 15000 LOGIA MARIER 1587 1,677 2200 15000 15000 LOGIA MARIER 1587 1,677 2200 25		BUDGET	FOR FY 2021-2	022				
PROPERTY NRUPEANCE (County) 9126 10151 11574 15000								
PROPERTY INSURANCE (COUNTY) 5128 10191 11,574 150000 150000 150000 150000 150000 150000 150000			2018	2019	2,020	2021	PROPOSED	REVIEW
ILIGATILITY INSURANCE (COUNTY) 751 658 646 10000 10000 10000 1000 1000 1000 10	Expenses (c	ontinued)	Actual	Actual	Actual	Budget	BUDGET	NOTES
PROPERTY INSURANCE (Courty) 9126 10191 11574 15000	OTHER							
LICALI TY INSUITANCE (CIN) 761 668 646 1000 1000 OFFICE EQUIDMENT RENTAL 2232 1487 2460 2500 2700 LECAL SERVICES 6690 6690 6000 6000 6000 LECAL SERVICES 10376 10376 1636 6500 6000 6000 LECAL SERVICES 10376 10375 1636 1600 6000 6000 PROFESSIONAL SERVICES 1036 1636 1637 2200 1600 1600 WATER & SEWER 1686 1481 1773 77,687 1500 1600 DUES AND SUBSCRIPTIONS 1611 2547 2540 2500 1600 PRESENCE 1614 1773 17,687 1500 1600 1600 NATER AND SUBSCRIPTIONS 1611 2547 47,80 1000 1450 PRESENCE 1611 2547 2540 2500 1450 PONDER 1611 2547 2468 1000	47-800-302	PROPERTY INSURANCE (County)	9126	10191	11,574	15000	15000	
OFFICE ECUIPMENT RENTAL 2323 1887 2,460 2600 2100 IMARKETINGS 5860 6819 5610 6000 6000 6000 LEGALI SERVICES 5860 10375 1550 15000 6000 6000 PROPESSIONAL SERVICES 10375 1491 1,287 1500 15000 15000 VANTER & SEWIER 11861 1481 1,287 1500 15000 15000 LIGHT AND POWER 11861 1773 1,787 1500 15000 15000 NAD CONTINGENCY 11861 1773 1,787 15000 1,500 1,500 ILGHT AND POWER 1287 1,885 1,677 2,600 1,600 1,600 NAD CONTINGENCY 1611 2,847 1,4502 3780 1,450 1,450 FREENZES 1001 1,547 2,647 1,4502 3780 1,450 1,450 PIGHT & LANGM MONITORINGINGSPECTIONS 2,877 2,845 300 3,747	47-800-303	LIABILITY INSURANCE (City)	761	658	646	1000	1000	
MARKETING 559 6819 5640 6800 1600 6600	47-800-305	OFFICE EQUIPMENT RENTAL	2323	1937	2,460	2500	2100	
PROPEESSIONAL SERVICES 5690 6619 6500 6000 6000 PROPESSIONAL SERVICES 10376 10376 16300 1600	47-800-307	MARKETING	521	2114	851	10000	8000	-2000
PROPERSIONAL SERVICES 10376 16376 160000 160000 160000 16000 160000 16000 16000 16000	47-800-311	LEGAL SERVICES	5690	6819	5,400	9009	0009	
CELL PHONES 1386 1491 1,237 1500	47-800-312	PROFESSIONAL SERVICES	10376	10375	16,580	15000	15000	
CELL PHONES 1386 1491 1,237 1500 1500 WATER & SEWER 1656 1688 1,677 2200 2000 IOCHEN AND POWER 738 438 1,677 2200 1500 NDCONTINGENCY 12287 5885 1000 750 750 FRESENCE 12287 5885 1200 750 760 CONTINGENCY 1611 2547 14,502 3790 1450 EXPENSES 100NINGENCY 1611 2547 14,502 3790 1450 EXPENSES 100NINGENCY 1611 2547 14,502 3790 1450 ICHARALARA MONITORING/INSPECTIONS 530 908 1,279 1000 3000 ICHARALARA MONITORING/INSPECTIONS 360 2673 2547 4400 7500 ICHARALARA MONITORING/INSPECTIONS 367 2544 87,607 144,600 84,900 OWINGLES RESERVE 386,728 386,509 37,407 4400 70,00	UTILITIES							
WATER & SEWER 1565 1688 1,677 2200 2000 LIGHT AND POWER 18161 17733 1,783 1600 15000 15000 DUES AND SUBSCRIPTIONS 738 438 538 1000 750 1500 NAD CONTINGENCY 12287 5885 14,502 3790 1450 1450 EXPENSION 1511 2547 14,502 3790 1450 1450 EXPENSION 1611 2547 14,502 3790 1450 1450 EXPENSION 8092 760 7,94 9000 3600 1660 LIGHT & POWER 8092 760 7,94 9000 3600 1660 PROPANE GAS 3000 3000 3000 3600 3600 3600 OLIGHT & POWER 356,326 356,326 36,856 36,87 47,489 36,900 36,710 ANTER & SEWER 356,326 366,186 36,741 4000 36,400 36,710	47-800-401	CELL PHONES	1386	1491	1,237	1500	1500	
ILIGHT AND POWER 18181 17733 17,687 15000 15000 15000 15000 15000 15000 15000 15000 15000 15000 15000 15000 15000 15000 15000 15000 15000 14500	47-800-404	WATER & SEWER	1565	1638	1,677	2200	2000	
DUES AND SUBSCRIPTIONS 738 438 538 1000 750 750 NAD CONTINGENCY 12287 5685 25000 1450 1450 26000 1450 <	47-800-406	LIGHT AND POWER	18181	17733	17,687	15000	15000	
RESERVE	47-800-503	DUES AND SUBSCRIPTIONS	738	438	538	1000	750	
RESERVE 1287 5685 25000 145	RESERVE A	ND CONTINGENCY						
EXPENSES 1511 2547 14,502 3790 1450 3790 1450 3790 4790	47-800-508	RESERVE	12287	5685		25000		-25,000
EXPENSES EXPENSES 4,279 1000 3600	47-800-512	CONTINGENCY	1511	2547	14,502	3790	1450	-2340
FIRE ALARM MONITORING/INSPECTIONS 530 908 1,279 1000 3600	TERMINAL 1	EXPENSES						
LICHT & POWER 8092 7600 7,944 9000 7500 7500 7500 7500 7500 7500 7500 7500 7500 7500 7500 7500 7500 7500 7500 7500 7500 75000	47-801-300	FIRE ALARM MONITORING/INSPECTIONS	530	806	1,279	1000	3600	2600
PROPANE GAS 2673 2.747 4000 3000	47-801-301	LIGHT & POWER	8092	7600	7,944	0006	7500	-1500
WATER & SEWER 3767 2517 2485 3000 3000 Other, Utilites, Reserve and Contigency, Terminal 79,527 75,644 87,607 114,990 84,900 XYPENSES *** 356,326 356,196 383,331 447,499 470,300 22,710 DVER/(UNDER) EXPENDITURES 44,854 390,629 356,859 67,481 - OK, Balanced	47-801-302	PROPANE GAS	2673	2993	2,747	4000	3000	-1000
79,527 75,644 87,607 114,990 84,900 356,326 356,196 383,331 447,499 470,300 22,710 44,854 390,629 356,859 67,481 - - DIFF TOTAL REVENUES Less TOTAL EXPENSES: \$ - OK, Balanced	47-801-303	WATER & SEWER	3767	2517	2,485	3000	3000	
\$\frac{356,326}{356,136} \frac{363,331}{360,629} \frac{447,499}{356,869} \frac{477,499}{67,481} \frac{470,300}{470,300}\$ \$\text{(SEMENDITURES)} \qquad \frac{44,854}{44,854} \qquad \frac{390,629}{356,869} \qquad \frac{67,481}{67,481} \qquad \text{C} \qquad \text{C} \qquad \text{C} \qquad \text{Salanced} \qquad \text{C} \qquad \text{Salanced} \qquad \text{C} \qquad \text{Salanced} \qquad \text{C} \qquad \text{Salanced} \qquad \qquad \qquad \qquad \qquad \qquad \qquad \qquad \qqqq \qqqqq \qqqq \qqq \qqqq \qqq \qqqq \qqq \qqqq \qqq \qqqq \qqq \qqqq \qqqqq	SUBTOTAL-	. Other, Utilites, Reserve and Contigency, Terminal	79,527	75,644	87,607	114,990	84,900	(060′08)
356,326 356,196 383,331 447,499 470,300 1) EXPENDITURES 44,854 380,629 356,859 67,481 - DIFF TOTAL REVENUES Less TOTAL EXPENSES: \$ - OK, Balanced								
44,854 390,629 356,859 67,481 DIFF TOTAL REVENUES Less TOTAL EXPENSES: \$ -	*** TOTAL E	XPENSES ***	356,326	356,196	383,331	447,499	470,300	22,710
44,854 390,629 356,859 67,481 DIFF TOTAL REVENUES Less TOTAL EXPENSES: \$								
4	REVENUE C	VER(UNDER) EXPENDITURES	44,854	390,629	356,859	67,481		
		1310	TOTAL BEVEN	T 990 I SEIIN	OTAL EXPEN	SES.		OK Balanced

	KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD	NTY JOINT A	VIRPORT BO.	ARD				
	BUDGET F	BUDGET FOR FY 2021-2022	2022		***************************************			
Revenues		2018	2019	2,020	2021		PROPOSED	
		Actual	Actual	Actual	Budget		BUDGET	
48 - AIRPORT CAPITAL	САРІТАЦ							
Reimbursement	nt							
48-350-100	REIMBURSEMENT FM TX DOT		50,000	49,955	50,000		50,000	
48-350-200	TX DOT REIMB T-HANGARS							
TOTAL Reimbursement	ursement		20,000	49,955	50,000		50,000	
Intergovernmental	ntal							
48-351-100	KERR COUNTY RAMP GRANT M		25,000	25,000	25,000		25,000	
48-351-101	CITY OF KERRVILLE RAMP GRANT		25,000	25,000	25,000		25,000	
48-351-102	KERR COUNTY PROJECT MATCH						415,000	
48-351-103	CTY OF KERRVILLE PROJECT MATCH						415,000	
TOTAL Intergovernmental	overnmental		50,000	50,000	50,000		880,000	
Interest								
48-360-100	INTEREST EARNINGS	o	71					
TOTAL Transfers In	fers In	0	71	,	0	:	:	
Transfers In								
48-500-115	TRANSFER IN	0	0	•				
TOTAL Transfers In	fers in	0	0	-	0			
TOTAL REVENUES	NUES		100,071		0		000'086	
	The state of the s							

	Y	KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD	R COUNTY.	JOINT AIRPO	RT BOARD			
		BUD	BUDGET FOR FY 2021-2022	Y 2021-2022				
							:	
		Capital	2019	2020	2021	2022	Requested	MANAAAMAAMAAMAAAAAAAAAAAAAAAAAAAAAAAAA
		Allocations	Actual	Actual	SPEND	SPEND	Allocations	Remaining funds, FY 2023
CAPITAL OUTLAY	TLAY							
48-600-102	BUILDINGS AND STRUCTURES- Brinkman TPO Roof							
48-600-103	WATER SYSTEM IMPROVEMENTS							
48-600-104	GRANT MATCH RAMP TOTAL	50,000	50,000	50,000	50,000	20'000	50,000	0
48-600-105	DRAINAGE IMPROVEMENTS							
48-600-106	GRANT MATCH T-HANGAR 2019							
48-600-107	TXDOT T-HANGAR PORTION							
48-600-108	12/30 PAVEMENT MAINT (90/10)	0					180,000	0
48-600-109	HORSESHOE BLDG IMPROVEMENT	550,000		19,600	46000	200000		284,400
48-600-110	MASTER PLAN					300000	000'008	0
48-600-111	BOX HANGAR CONSTRUCTION	200,000			50000	150000		
48-600-112	CONTRACT SERVICES							
48-600-113	INSTRUMENTS AND APPARATUS							
48-600-114	CROSSWIND RUNWAY Pavement Overlay					350000	350,000	
48-600-115	T-HANGAR 10% MATCH/SITE PREP	300,000		10,350	115000	174650		
48-600-116	MAINTENANCE BLDG RENOVATION	40,000		17,000	23000			
TOTAL CAPI	TOTAL CAPITAL OUTLAY		20'000	96,950	•		880,000	
TOTAL EXPENDITURES	ENDITURES							
REVENUE O	REVENUE OVER/(UNDER) EXPENDITURES		•					



KERRVILLE/KERR COUNTY AIRPORT

BUDGET CONSIDERATIONS

March 17, 2021

STRATEGIC PLAN

VISION

To provide premier services and airport facilities through operational excellence and innovation, while also promoting commercial and local economic development

INITIATIVES

Emphasis on economic development for the airport and the community

- 1. Build and maintain relationships with economic development entities
- 2. Focus on high potential business development at the airport

Actively address airport improvements and infrastructure (and related financing)

- 1. Increase number of hangars available for lease
- 2. Increase amount of Class A space
- 3. Pursue relationships and finance options
- 4. Improve appearance of airport

Improvement in service levels for stakeholders and prospective customers

- 1. Improve service to existing customers
- 2. Improve service levels at FBO
- 3. FBO goals and objectives alignment

Promotion of the airport and marketing of the airport's brand

- 1. Market the airport to improve community awareness
- 2. Increase communication and outreach

WHAT DO WE SEE OVER THE NEXT 5 YEARS?

Significant increases in opportunities to provide service to larger aircraft

Continued demand for hangar space for piston aircraft at low end of rental rates

Need for aviation related training

With Killdeer and RBR (and maybe developments at the Mooney facility), substantial opportunities exist for synergistic increase in economic development in the aerospace industry and related higher paying jobs

Movement of population from San Antonio area toward Kerrville

WHAT ARE THE ISSUES?

Multiple parties involved (Airport Board, Kerrville Aviation, Guadalupe, City, County, TxDOT, EIC, KEDC). Effect is Airport Board has no real power in economic development

Airport Board has little control over the major portion of the airport operations which is vested in the FBO – basically Airport Board is in charge of aviation infrastructure (runways, taxiways and terminal)

The Airport Board and the FBO are competitors regarding leasing of facilities

Kerrville Aviation needs more physical facilities but has no financial horsepower to drive this

The only source of income for the Airport Board is leasing of facilities; land leases do not generate adequate income

Existing airport owned facilities are aging and require significant continuing maintenance

Process to obtain operating funding from owners is time consuming and difficult

Staff at airport and time of Board members is limited, so that strategic planning initiatives cannot be effectively pursued.

There is no easily developable Class A space at the airport and no plans to develop more – in addition, such development will require significant investment on the part of owners; owners have not shown desire to pursue

There is no person or entity with financial horsepower and burning interest in developing the airport.

There is no clear path to funding of needed physical facilities especially larger hangars and useable space for aerospace/aviation related businesses

No one is addressing the changes going on in aircraft technology and related future needs

The Airport Master Plan is out of date, needs revision specifically addressed to KERV and its direction

IF NO CHANGE IN DIRECTION AND EMPHASIS, WHAT DOES THE FUTURE HOLD?

Absent change in direction, the Airport will continue to maintain an above average facility and Kerrville will miss out on economic development which will move elsewhere. The current budget process of limited financial involvement by the owners is contributory to this loss of opportunity. The strategic plan initiatives will not be realized under this scenario.

A WAY FORWARD

It is recommended that the current and developing opportunities at the airport be utilized to fully develop the potential for substantial progress in Kerrville and Kerr County toward economic development, providing higher paying jobs to the citizens, along with the multiplier effect for the area.

This will require substantial increase in both operating budgets (think in terms of a doubling of the operation budget) along with capital budgets. These funds (along with some debt financing) will be used to acquire additional property, build facilities, develop infrastructure (including utilities), relocate facilities as a part of developing additional Class "A" space.

The first step in this process is a major revision and update of the Airport Capital Plan to specifically address a blueprint for the next 10 year. Such update should be driven by a steering committee to include participation by the Airport Board and owners; with significant educational programs and direct involvement with the public. The intended result will be a clear path to addressing the issues and opportunities and the related benefits to the owners, the business community and the citizens of Kerrville and Kerr County. An added advantage is this will provide substantial input to the requirements by TxDot Aviation for continuing funding to the airport.

The 2022 budget should include funding for this project – estimated to be approximately \$300,000.

Respectfully submitted,

C James Mans, Airport Board Member